



CHAMPION BUS, INC.

Thor Industries Commercial Bus Division

To Whom it may Concern:

Champion Bus, Inc. fell victim to a devastating fire on February 14, 2010 which destroyed one of our two 90,000+SF buildings, cutting our manufacturing floor space literally in half. Before the smoke from the fire even stopped, our challenge was set: we needed to reconstruct approximately 90,000 sf of manufacturing and office space as soon as possible. On March 16th, 2009, after an expedited interview and selection process of multiple General Contractors, we selected DCC Construction as our Construction Manager.

From the beginning of the project, DCC Construction was extremely organized and thorough. We began with a conceptual budget which they kept updated consistently. Due to the urgency of this reconstruction, we chose a Design-Build / Construction Management approach. The members of DCC immediately engaged with the Architect and our insurance company to establish a design, budget and a fast track schedule. They committed to completing the project within six months, but went to work trying to get us early occupancy which was critical due to our customers' needs.

In a Design-Build relationship, there are always unforeseen conditions and design challenges. DCC's ability to understand our business' needs and creatively address these conditions with our project staff on the fly was very impressive. In addition, the contract administration was virtually flawless. DCC kept us up to speed on current and projected costs, kept in touch with us as critical decisions came due, and stayed current on invoicing. There were no significant issues with subcontractors, most of whom appeared to have great relationships with DCC Construction.

As a result, DCC broke ground on April 12th, 2010, achieved substantial completion of our new manufacturing floor space by August 20th, 2010 (7 ½ weeks ahead of schedule!), and is on schedule to obtain occupancy of our new office space on October 12th, 2010.

I endorse DCC enthusiastically. They did a great job under difficult and stressful circumstances. They learned our business while they built our building, kept ahead of schedule, communicated consistently, and did a quality job. Please call if you would like additional information.

Sincerely,

John Resnik
President

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